

Message Text

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SECDEF WASHDC PRIORITY

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OTP WASHDC

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CINCUSAREUR HEIDELBERG GER

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SECDEF FOR OASD(C3I), OASD(ISA), AND ODDR&E; JCS FOR J3

E.O. 11652: GDS

TAGS: NATO ETEL MARR

SUBJECT: SIXTEENTH MEETING OF THE NCCDPC, SEP 5-9, 1977 -
AGENDA PART A (POLICY)

REF: AC/284-A/16, JUNE 29, 1977 (NOTAL)

SUMMARY: THE NATO COMMAND, CONTROL AND INFORMATION SYSTEMS
AND AUTOMATIC DATA PROCESSING COMMITTEE (NCCDPC) IS SCHE-
DULED TO HAVE A TWO-PART MEETING AT NATO HQ ON SEP 5-9,
1977, FOLLOWING THE AGENDA AT REF. THIS MESSAGE PROVIDES
OUR COMMENTS AND RECOMMENDATIONS REGARDING PART A (POLICY)
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OF THE MEETING. (WE PROVIDED OUR COMMENTS ON PART B BY
SEPTEL.) NEITHER OF THE TWO SUBSTANTIVE AGENDA ITEMS IN
PART A OFFERS THE PROSPECT FOR DECISION OR ACHIEVEMENT AT
THIS MEETING BECAUSE OF LATE DISTRIBUTION OF THE PERTINENT
DOCUMENTS. WE RECOMMEND, INTER ALIA, THAT THE US PROPOSE
ELIMINATING THE TWO-PART STRUCTURE OF THIS MEETING AND COM-
BINING PART A AGENDA ITEM III (ACE AUTOMATED CCIS MASTER

PLAN) WITH THE AGENDA FOR PART B. ACTION REQUESTED:
WASHINGTON GUIDANCE ON AGENDA CHANGES BEFORE AUG 22 AND ON
US POSITIONS FOR AGENDA ITEMS BEFORE SEP 2, 1977. END
SUMMARY.

1. THE NCCDPC WILL MEET SEP 5-9, 1977 IN WHAT NOW IS
PLANNED AS A TWO-PART MEETING. PART A WILL BE DEVOTED TO
POLICY ISSUES, AND PART B TO TECHNICAL ITEMS. THE AGENDA
FOR PART A (POLICY) LISTS THREE ITEMS, ONLY ONE OF WHICH
NOW APPEARS TO HAVE ANY SUBSTANCE.

2. THE FIRST AGENDA ITEM, INTRODUCTION, WILL INCLUDE,
INTER ALIA, INTRODUCTION OF THE NEW CHAIRMAN OF THE NCCDPC
(PRESUMABLY MR WALSH, THE NEW ASYG FOR DEFENSE SUPPORT) AND
THE NEXT VICE CHAIRMAN (PRESUMABLY MGEN SCHNEIDER, WHO WILL
SUCCEED RADM GARDNER). THIS MEETING WILL BE THE LAST FOR
GARDNER, WHO WILL DEPART NATO HQ ABOUT 15 SEP 77 AND WHO,
WE EXPECT, WILL CHAIR THE MEETING.

3. THE SECOND AGENDA ITEM, MULTI PROJECT COORDINATION
(MPC), WAS INTENDED TO BE A DISCUSSION OF THE INTERIM RE-
PORT BY THE MPC STUDY GROUP. HOWEVER, THE MPC HIGH LEVEL
STEERING COMMITTEE WITHHELD RELEASE OF THIS REPORT UNTIL
AUG 11 WHEN, UNDER PRESSURE, IT AUTHORIZED RELEASE ONLY TO
THE CHAIRMAN OF THE MILITARY COMMITTEE, THE ALLIED MILREPS,
AND THE NATO LONG TERM DEFENSE INITIATIVES TASK FORCE
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DIRECTORS. WE HAVE LEARNED THAT, BECAUSE OF PRINTING TIME,
COPIES ACTUALLY WILL NOT BE DISTRIBUTED UNTIL ABOUT AUG 26,
1977. INASMUCH AS NCCDPC REPS PROBABLY WILL NOT HAVE SEEN
THIS REPORT, LITTLE DISCUSSION WILL BE POSSIBLE. WE
UNDERSTAND, HOWEVER, THAT RADM GARDNER VERY MUCH WANTS TO
USE THE NCCDPC AS A FORUM IN WHICH TO EXPRESS HIS STRONGLY
HELD VIEWS ON MPC. FYI: WE ARE AWARE THAT SEVERAL MEMBERS
OF THE MPC STUDY GROUP DO NOT SHARE GARDNER'S VIEWS. END
FYI.

4. THE THIRD PART A AGENDA ITEM, ACE AUTOMATED COMMAND AND
CONTROL INFORMATION SYSTEM MASTER PLAN (ACE ACCIS), POTEN-
TIALY IS A CONTROVERSIAL SUBJECT. THIS PLAN HAS RECEIVED
VERY LIMITED DISTRIBUTION, WITH COPIES GOING ONLY TO
CAPITALS. ALLIED DELEGATIONS AT NATO HQ DID NOT RECEIVE
COPIES.

- A. WE HAVE LEARNED A LITTLE OF ITS CONTENT THROUGH
INFORMAL DISCUSSIONS WITH SHAPE AND US PERSONNEL INVOLVED
WITH ITS PREPARATION. IN OUR UNDERSTANDING, THE PLAN PRO-
POSES STANDARDIZED SYSTEMS BASED UPON WWMCCS HARDWARE AND
SOFTWARE. WE ARE CONFIDENT THAT SOME ALLIES WILL OBJECT TO

THE PLAN UNLESS IT PROVIDES AN ACCOMMODATION FOR "DUAL ROLE" (I.E., JOINT NATO-NATIONAL USE) INSTALLATIONS. IN FACT, SHAPE ALREADY HAS PROPOSED TWO SUCH PROJECTS, ONE FOR ALLIED COMMAND BALTIC AREA (ACBA) SHARED WITH DENMARK AND ONE FOR MEDCENT SHARED WITH ITALY. OTHER ALLIES, E.G., GERMANY AND THE UK, NO DOUBT WILL OPT FOR DUAL-ROLE INSTAL-

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LATIONS IN A MOVE TO GAIN WORK FOR THEIR INDUSTRIES. THUS, WHILE PROPOSING STANDARDIZATION OF CCIS HARDWARE AND SOFTWARE, SHAPE ALREADY HAS ACCEPTED DEVIATIONS. WE BELIEVE THAT THE US ALSO MUST ACCEPT THIS PRAGMATIC APPROACH, BUT WITH PROTECTIVE CONSTRAINTS.

- B. SHAPE PROPOSES THE ACE ACCIS AS THE BASIS FOR A CONTRACTOR-DEVELOPED CCIS ARCHITECTURE, SEEKING NCCDPC REVIEW AND RECOMMENDATIONS TO OTHER CONCERNED NATO COMMITTEES. WHILE THE FINANCIAL COMMITTEES MUST ULTIMATELY DECIDE WHETHER TO FUND THE CONTRACTOR EFFORT, NCCDPC RECOMMENDATIONS SHOULD HAVE GREAT INFLUENCE ON THE ACCEPTABILITY OF THE SHAPE PROPOSAL. ONE ISSUE, RATHER OBVIOUSLY, IS THE

EXTENT TO WHICH THE CONTRACTOR WILL BE BOUND TO CONFORM (IN
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THE ARCHITECTURE) TO THE STANDARDIZATION ELEMENTS OF THE
ACE ACCIS IN THE FACE OF ALREADY KNOWN EXCEPTIONS.

- C. ANOTHER IMPORTANT ELEMENT IN THIS OVERALL PROBLEM
IS THE NATO DEFENSE INITIATIVES TASK FORCE 6 (ON C3). THE
TERMS OF REFERENCE FOR THIS TASK FORCE PRESCRIBE THAT IT
WILL DRAW UPON EXISTING PLANS. THROUGH DISCUSSIONS WITH
THE TASK FORCE DIRECTOR (MR STONEY), WE HAVE LEARNED THAT
THE TASK FORCE WILL LEAN HEAVILY ON THE ACE ACCIS. ALSO,
MR STONEY BELIEVES CONTRACTOR SUPPORT WILL BE NECESSARY TO
REFINE THE NATO C3 PROGRAM. ALTHOUGH MANY PIECES YET MUST
BE FIT INTO THE WHOLE, IT APPEARS NOW THAT THE ACE ACCIS,
THE PROPOSED CONTRACTOR EFFORT TO DEVELOP AN ARCHITECTURE,
AND THE C3 TASK FORCE WORK ARE REASONABLY TIME-PHASED TO
BE MUTUALLY SUPPORTIVE. WE VIEW THE SITUATION THUSLY:
APPROVAL OF THE ACE ACCIS WILL MAKE IT A CREDIBLE INPUT TO
THE C3 TASK FORCE AND WILL OPEN THE WAY FOR APPROVAL OF
FUNDS FOR CONTRACTOR SUPPORT. THE C3 TASK FORCE SHOULD
DEVELOP A PROGRAM WHICH INCLUDES, IN SOMEWHAT GENERAL
TERMS, IMPLEMENTATION OF THE ACE ACCIS. THE TASK FORCE
PROGRAM SHOULD BE AVAILABLE BY THE TIME A CONTRACTOR COULD
BE SELECTED, AND IT WOULD BECOME A MAJOR MODULATOR OF THE
CCIS ARCHITECTURE.

- D. WE BELIEVE THAT THE NCCDPC CHAIRMAN WILL RECOGNIZE
THAT MANY ALLIED NATIONS CANNOT TAKE A POSITION ON THE RE-
PORT AT THIS MEETING. HOWEVER, HE WILL ENCOURAGE ALL
ALLIES TO APPROVE THE REPORT AS THE BASIS FOR FUTURE WORK,
THROUGH SILENCE PROCEDURE BY ABOUT MID-OCTOBER 1977.

- E. NOT HAVING ACCESS TO THE PLAN, WE CANNOT COMMENT ON
ITS CONTENT. HOWEVER, CONSIDERING THE LARGE US INFLUENCE
ON ITS PREPARATION, WE PRESUME THAT IN SUBSTANCE IT IS
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SATISFACTORY TO THE US. ON THIS PREMISE, WE RECOMMEND THAT
AT THE APPROPRIATE TIME THE US:

- (1) AGREE TO THE ACE ACCIS AS THE BASIS FOR CON-
TRACTOR DEVELOPMENT OF A CCIS ARCHITECTURE.
- (2) AGREE THAT DUAL-ROLE CCIS FACILITIES ARE
ACCEPTABLE, PROVIDED THEY ARE INTEROPERABLE TO THE REQUIRED

DEGREE WITH THE ACE STANDARD SYSTEM.

- (3) INSIST THAT IF AN ALLIED NATION PROPOSES A DUAL-ROLE FACILITY, THAT NATION ASSUMES FULL RESPONSIBILITY TO ASSURE AND PROVIDE THE REQUIRED INTEROPERABILITY.

- (4) INVITE SHAPE, AS A MATTER OF URGENCY, TO SPECIFY THE INTEROPERABILITY STANDARDS TO BE MAINTAINED.

5. FYI: WE UNDERSTAND THAT RADM GARDNER INTENDS TO SOLICIT NCCDPC SUPPORT FOR RETENTION OF A SENIOR CIVILIAN DEPUTY (FOR CCIS) IN THE NEW COMMAND CONTROL AND COMMUNICATIONS SYSTEMS DIVISION OF THE IMS. (THIS POSITION WOULD BE OCCUPIED BY MR B JUDD, NOW GARDNER'S DEPUTY IN THE CCIS DIV, IMS.) WHILE ORGANIZATION OF THE IMS IS NOT OUR CONCERN, WE BELIEVE THAT MR JUDD CAN MAKE VALUABLE CONTRIBUTIONS TO THE NATO C3 PROGRAM IN SOME CAPACITY. END FYI.

6. NONE OF THE THREE ITEMS IN PART A OF THE AGENDA SEEMS TO OFFER THE OPPORTUNITY FOR SUBSTANTIVE POLICY-LEVEL DISCUSSION AT THIS NCCDPC MEETING. WE UNDERSTAND THAT RADM GARDNER, NEVERTHELESS, IS QUITE PERSISTENT IN RETAINING A TWO-PART AGENDA WITH SENIOR NATIONAL REPRESENTATION FOR PART A. WE BELIEVE THAT HIS MOTIVATION IS TO HAVE A HIGH-

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LEVEL FORUM IN WHICH TO PRESENT, PRIOR TO HIS DEPARTURE, HIS VIEWS ON SEVERAL SUBJECTS. HOWEVER, WE QUESTION THE MERIT OF RETAINING THE TWO-PART AGENDA GIVEN THE PROSPECT OF NO SUBSTANTIVE ACHIEVEMENT. WE RECOMMEND THAT THE US PROPOSE CANCELLING PART A AGENDA ITEMS I AND II AND COMBINING ITEM III WITH THE AGENDA FOR PART B, THEREBY ELIMINATING THE TWO-PART STRUCTURE OF THIS PARTICULAR MEETING.

7. ACTION REQUESTED: WASHINGTON GUIDANCE ON AGENDA CHANGES BEFORE AUG 22, AND ON US POSITIONS FOR AGENDA ITEMS BEFORE SEP 2, 1977. GLITMAN

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